

Central Services Committee Agenda



February 13, 2020

2:15 pm

Members: Director Doehle (Chair), Director Pratt (Vice Chair), Director Gay, Director Walter, Director Graham, Director McCormick

Voting Rules: Unless otherwise indicated on this agenda, all Directors have one vote and a simple majority is required for a motion to pass.

	Pages
1. Call to Order	
2. Addition of Late Items	
3. Adoption of the Agenda	
4. Adoption of the Minutes	
4.1 January 9, 2020 Meeting	2
5. Invited Presentations & Delegations	
6. Correspondence	
7. Unfinished Business	
8. New Business	
8.1 Draft 2020 - 2024 Financial Plan	3
8.1.1 Central Emergency Program	9
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8.1.3 Libraries Grants-in-Aid	15
9. Bylaws	
10. Late Agenda Items	
11. Reports from Directors	
12. Adjournment	



MINUTES OF THE CENTRAL SERVICES COMMITTEE MEETING

January 9, 2020
Regional District Office, Cranbrook, BC

PRESENT:	Committee Chair S. Doehle	Electoral Area B
	Director R. Gay	Electoral Area C
	Director J. Walter	Electoral Area E
	Alternate Director R. Popoff	City of Cranbrook
	Director W. Graham	City of Cranbrook
	Director D. McCormick	City of Kimberley
ABSENT:	L. Pratt	City of Cranbrook
STAFF:	S. Tomlin	Chief Administrative Officer
	S. Moskal	Corporate Officer
	C. Thom	Executive Assistant (Recording Secretary)

Call to Order

Committee Chair Stan Doehle called the meeting to order at 5:35 pm.

Adoption of the Agenda

MOVED by Director Graham
SECONDED by Director Walter

THAT the agenda for the Central Services Committee meeting be adopted.

CARRIED

Adoption of the Minutes

September 5, 2019 Meeting

MOVED by Director Walter
SECONDED by Director Graham

THAT the Minutes of the Central Services Committee meeting held on September 5, 2019 be adopted as circulated.

CARRIED

Adjourn to Closed

MOVED by Director Gay
SECONDED by Director McCormick

THAT the meeting adjourn to a Closed Central Services Committee meeting to consider the following matter:

Emergency Support Services Director Contract – Section 90(1)(a) of the *Community Charter* personal information about an identifiable individual who is being considered for a position appointed by the RDEK.

CARRIED

The meeting adjourned to closed at 5:37 pm.

Chair Stan Doehle

Shannon Moskal, Corporate Officer



Information Report

Fhh 503 001-17

Date: February 6, 2020
Author: Holly Ronnquist, CFO
Subject: 2020 – 2024 Five-year Financial Plan Summary - Adopted

Overall, total 2020 operating expenditures are increasing 4.5% (\$1.46 Million) from 2019.

Setting aside extraordinary items, notably some significant grants, there is a 2.2% increase in what we have termed the 'Shared Operating Budget' made up of the services shared by most jurisdictions. The breakdown is shown below.

	2020	2019	Increase	%
Shared Operating Budget* (Refer to details on Page 2)	\$16,143,080	\$15,792,123	\$350,957	2.2%
Extraordinary Items:				
• Affected Forestry Worker Grant	75,000	0		
• Community Works Fund Grants	572,500	1,175,000		
• Fuel Management, Agriculture, And Firesmarting (granted projects)	341,730	412,758		
• Rural Dividend, CBT Grants (RDEK & Other Orgs), Emergency Program Grants	948,104	374,138		
• Regional Agricultural Project (3 years)	<u>207,270</u>	<u>252,314</u>		
SUBTOTAL	<u>\$2,144,604</u>	<u>\$2,214,210</u>		
Total Shared Budget*	\$18,287,684	\$18,006,333	\$681,351	3.8%
Non-shared Items				
• Municipal Debt Payments	4,554,291	4,554,291		
• Service Areas	8,260,017	7,686,122		
• Utilities	<u>2,494,339</u>	<u>2,285,376</u>		
SUBTOTAL	<u>\$15,308,607</u>	<u>\$14,525,789</u>	\$ 782,818	5.3%
TOTAL EXPENDITURES	<u>\$33,996,331</u>	<u>\$32,532,122</u>	<u>\$1,464,209</u>	<u>4.5%</u>

*Shared Operating includes General Administration, Electoral Area Administration, Building Inspection, Planning, Libraries, Parks, Economic Development, Solid Waste, Septage, Weed Control, Transit, Emergency Programs and 911.

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The following are some significant items affecting the 2.2% increase in the Shared Operating Budget:

Additions:

• General Admin – Board remuneration increase	11,725
• Rural Development Intern position – Rural Development of BC grant	36,000
• Wage increases	104,000
• Columbia Valley Solid Waste – cover material	100,000
• Columbia Valley Solid Waste – Fairmont Transfer Station access road	48,500
• Central Solid Waste – design, operation and closure plan/ conformance review	75,000
• Waldo Cove Park establishment	18,580

Service Areas and Utilities

The following are some significant items affecting the 5.3% increase in the Non - Shared Operating Budget:

Reductions:

• Rosen Lake Water Level Control – safety upgrades	(23,215)
• Fairmont Flood Control – debris cleanout	(61,110)
• Mosquito Control – normal control year	(27,174)
• Windermere Water – moving to East Side Lake Windermere Water (7 months)	(186,154)

Additions:

• Elk Valley Mine Tax Sharing – grants and projects	379,541
• Upper Elk Valley Fire – new contract and contribution to fire hall addition	51,875
• Area A Flood Control – archaeological mapping	35,000
• Lazy Lake Water Level Control - culvert	21,286
• Columbia Valley Recreation – Canal Flats Arena chiller replacement	125,000
• East Side Lake Windermere Water – operating costs (full service June 2020)	299,419

Capital Expenditures

The 2020 – 2024 Financial Plan also includes \$12,478,019 in capital expenditures in 2020. A list of the larger projects in 2020 are as follows:

Windermere Water – connect to water treatment plant and upgrade distribution system	4,556,251
Area A Flood – Hill Road dyke	948,751
Area B Septage Ponds – construction	388,993
Edgewater Fire – fire engine	433,000
Windermere Fire Dept – water tender	353,000
Fairmont Fire Dept – water tender	353,000
Timber Ridge/Eastside Water – water system looping project	1,872,000
Computer, IT, audio equipment	408,287
Fairmont Flood & Debris Control – Phase 2 completion & Cold Spring Creek upgrades	220,992
All Solid Waste Subregions – organics composting facility Phase 1	298,440

Effect on Taxation

The overall tax effect of the draft financial plan is an increase of 4.9% in total taxation. For the Shared Services, there is a 6.0% tax increase. With about 1.2% new assessment, this would result in an average tax increase of 4.8%.

A further breakdown of the increases is on the following page.

RDEK REQUISITION CHANGE - FOR REFERENCE PURPOSES ONLY - 2020 Completed Roll - 2020 Taxes										
	2016	2017	2018	2019	2020	% Change	Non-Market Change	Average Individual Increase	*	Increase on \$354,000 Residential Property
CITY OF CRANBROOK	2,188,964	2,185,698	2,197,831	2,177,981	2,242,448	3.0%	1.2%	1.8%		\$ 4
CITY OF FERNIE	1,298,512	1,279,840	1,305,087	1,319,982	1,308,261	-0.9%	2.3%	-3.2%	2	(7)
CITY OF KIMBERLEY	759,238	746,409	770,798	810,051	858,253	6.0%	2.0%	4.0%		8
DISTRICT OF SPARWOOD	846,090	784,971	704,199	791,737	868,238	9.7%	-0.7%	10.4%	2	24
DISTRICT OF ELKFORD	481,782	479,069	431,389	444,851	494,632	11.2%	5.2%	6.0%	2	11
JUMBO GLACIER MTN RESORT	597	619	648	651	724	11.3%	0.0%	11.3%		0
DISTRICT OF INVERMERE	705,023	781,231	821,781	871,213	995,138	14.2%	0.8%	13.4%		36
VILLAGE OF RADIUM	294,075	316,642	346,474	359,393	415,596	15.6%	0.9%	14.8%	1	40
VILLAGE OF CANAL FLATS	88,025	96,259	99,066	118,794	143,516	20.8%	4.7%	16.1%	1	41
Sub-total Municipalities	6,662,306	6,670,738	6,677,273	6,894,654	7,326,805	6.3%	1.4%	4.8%	3	
ELECTORAL AREA "A"	949,244	935,844	856,922	809,313	845,070	4.4%	1.7%	2.7%	2	6
ELECTORAL AREA "B"	1,064,836	1,065,598	1,095,233	1,145,541	1,173,567	2.4%	1.0%	1.4%		4
ELECTORAL AREA "C"	1,517,951	1,549,300	1,540,472	1,563,606	1,614,670	3.3%	1.0%	2.3%		8
ELECTORAL AREA "E"	561,442	573,017	621,311	600,082	613,597	2.3%	1.2%	1.1%		3
ELECTORAL AREA "F"	2,530,005	2,607,126	2,724,494	2,904,590	3,160,009	8.8%	1.4%	7.4%	1	28
ELECTORAL AREA "G"	345,387	363,590	366,953	387,416	427,805	10.4%	1.0%	9.5%	1	33
Sub-total Electoral Areas	6,968,865	7,094,475	7,205,383	7,410,548	7,834,717	5.7%	0.9%	4.8%		
TOTAL	13,631,171	13,765,213	13,882,656	14,305,202	15,161,522	6.0%	1.2%	4.8%	3	\$ 13

*see explanations next page

CONVERTED ASSESSMENT COMPARISON				
AREA	2019 CONVERTED ASSESSMENT	2020 CONVERTED ASSESSMENT	PERCENT CHANGE	
CITY OF CRANBROOK	363,275,003	386,970,099	6.5%	
CITY OF FERNIE	182,122,895	198,567,446	9.0%	
CITY OF KIMBERLEY	128,469,663	141,426,649	10.1%	
DISTRICT OF SPARWOOD	118,769,453	119,489,885	0.6%	
DISTRICT OF ELKFORD	78,743,471	85,274,919	8.3%	
JUMBO GLACIER MTN RESORT	96,358	93,541	-2.9%	
DISTRICT OF INVERMERE	111,995,443	113,952,146	1.7%	
VILLAGE OF RADIUM	45,126,051	46,528,312	3.1%	
VILLAGE OF CANAL FLATS	15,144,055	16,388,905	8.2%	
Sub-total Municipalities	1,043,742,392	1,108,691,902	6.2%	58
ELECTORAL AREA "A"	115,176,693	123,178,405	6.9%	
ELECTORAL AREA "B"	128,774,797	135,385,546	5.1%	
ELECTORAL AREA "C"	156,296,086	167,994,595	7.5%	
ELECTORAL AREA "E"	62,123,956	66,005,133	6.2%	
ELECTORAL AREA "F"	268,591,662	270,989,233	0.9%	
ELECTORAL AREA "G"	37,888,698	39,234,542	3.6%	
Sub-total Electoral Areas	768,851,892	802,787,454	4.4%	42
TOTAL	1,812,594,284	1,911,479,356	5.5%	

Avg Individual Increase	4.8%
CV Rec Funding Requests	-0.6%
CV Solid Waste Funding Request	-0.5%
Add'l Tsf to G/A Build Reserve	-0.7%
	3.1%

Requisition Change Explanations:

1. Columbia Valley Tax Increases

Increases in taxation required for Columbia Valley Services are being reflected in larger percentage increases for those jurisdictions.

The services resulting in notable increases are (on average):

Columbia Valley Recreation	2.7%
Columbia Valley Solid Waste	7.1%
Columbia Valley Libraries	1.1%
Columbia Valley Emergency	0.4%

2. Elk Valley Solid Waste

In 2018 all jurisdictions within the Elk Valley Solid Waste Service enjoyed a \$200,000 tax decrease which reduced taxation by an average of 5.7%. Taxation in 2020 reflects the regular solid waste budget with operational increases and the impact of the market for recycled materials, bringing taxation closer to the 2017 level.

With the Fernie Transfer Station debt now repaid, the portion of the requisition that is shared based on assessment values is reduced, and a greater proportion is now being apportioned based on the volume of waste generated from each jurisdiction.

In 2019, the tonnage of solid waste collected saw a reduction of 380 tonne and the decrease (similar to the decrease that occurred in 2016) was reflected in a decrease in the tipping fee paid to the Central Landfill. However, the decrease in tonnage did not occur equally in each Municipality and Electoral Area within the EV Solid Waste Subregion. Sparwood and Elkford experienced an increase in tonnage and Fernie and Electoral Area A experienced a decrease in tonnage.

The following table demonstrates the impact on the overall shared services requisition increase to each of the Elk Valley jurisdictions:

	Increase/ (Decrease) In Tonnage	Increase/ (Decrease) In Tonnage In %	Overall Tax Increase Before Tonnage Change	Overall Tax Increase After Tonnage Change
City of Fernie	(547.3)	(13.8%)	2.6%	(3.2%)
District of Sparwood	190.7	8.7%	2.9%	10.4%
District of Elkford	80.1	6.7%	0.0%	6.0%
Electoral Area A	(103.5)	(0.1%)	4.0%	2.7%

3. Assessment Growth

Changes in the total tax collected are only one factor in the overall change of the requisition. The change in the assessment value for a jurisdiction in relation to the average change in assessment value will also have an impact. In 2020, RDEK jurisdictions saw a wide range of assessment changes from increase of 0.70% for Electoral Area F to an increase of 9.9% for the City of Fernie (followed closely by the City of Kimberley at 9.39%). Overall, Municipalities assessments increased on average 5.3% and Electoral Area assessments increased 5.4% and assessments for the RDEK as whole increased 5.8%.

Jurisdictions (and individual properties) with larger than average assessment increases will attract a larger proportion of the tax requisition, while those with lower assessment increases will benefit from a reduced share.

Date: February 4, 2020
Submitted by: Anita Charest, Emergency Program Coordinator
Service Name: Central Subregion Emergency Program
Service Purpose: Emergency Services
Participants: City of Cranbrook, City of Kimberley, Electoral Areas C & E

Operational Items:

- The ESSD On-Call stipend has been increased from \$250 a month to \$12 per day increasing the budget from \$3,000 to \$4,380. There has not been an increase to this stipend for the past 10 years. This will result in an increase in taxation of \$1,380 starting in 2020 which is equivalent to 7 cents on the average residential property valued at \$350,000.
- A \$7,000 item line has been included in the budget for training in 2023. This is the Central Subregion portion of a regional full-scale exercise planned for 2023.
- A line item in the amount of \$3,500 has been added for 2020 per the 2019 Financial Plan to promote emergency preparedness in the Central Subregion.
- Five UBCM Community Preparedness Fund grants are included in the Central Subregion budget for 2020. These grants are intended to benefit the whole region, but for simplicity sake will be administered through the Central Subregion budget. The grants we hope to secure over the next few months are:
 - EOC & Training Grant. In partnership with District of Invermere and Village of Canal Flats, to provide EOC training within the region. Grant amount, pending approval, \$75,000.
 - ESS & Training Grant. In partnership with District of Invermere, City of Cranbrook and Village of Canal Flats, for ESS training, planning and response equipment. Grant amount, pending approval, \$100,000 (RDEK will administer grant on behalf of partners).

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- Indigenous Cultural Safety & Cultural Humility Training Grant. To provide cultural safety and humility training to emergency management personnel in order to more effectively partner with and provide assistance to Indigenous communities during times of emergency. Grant amount, pending approval, \$25,000.
- Evacuation Route Planning Grant. In partnership with City of Cranbrook, for regional evacuation planning initiatives - analyse existing evacuation route gaps across the region and explore/establish mutual aid agreements with neighbouring provinces and states. Grant amount, pending approval, \$50,000.
- Flood Mapping Grant. To identify flood-related hazard areas (clear water flood, debris flood and debris flow) across the entire RDEK. Using modern terrain hazard mapping methods, consistency of existing and new hazard data will be improved and made more accessible. Grant amount, pending approval, \$150,000.

Capital Items:

CFO Comments:

- Estimated tax increase of \$12,688 = 12.5% for 2020 and 8% for 2021 pending 2020 operating results.
- Option to utilize reserve fund to reduce some or all of the tax increase.
- ESS or EOC grants that are for projects affecting all three Emergency Sub-Regions will be included in the Central Emergency Program budget to streamline administration of the grants.



**Central Emergency Program
Five Year Financial Plan
With Revenues and Expenditures
For the Twelve Months Ending Tuesday, December 31, 2019
2/4/2020**

	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
<u>Revenue</u>							
Requisition	\$101,812	\$101,812	\$114,500	\$123,661	\$136,018	\$137,649	\$139,433
Payments in Lieu of Taxes		225					
Provincial Grants			429,354				
Local Government Grants & Regional Transfers	18,771	80,741	12,833				
Prior Period Surplus	9,805	14,190	15,404				
Total Revenue	130,388	196,968	572,091	123,661	136,018	137,649	139,433
<u>Expenditures</u>							
Salaries & Benefits	72,170	73,096	75,425	76,756	78,126	79,523	81,055
Administration & Overhead	16,730	81,303	446,111	16,280	15,760	22,790	15,820
Consulting & Professional Services	9,875	10,003	11,255	11,255	11,255	11,255	11,255
Grants	19,000	18,328	19,000	19,000	19,000	19,000	19,000
Telephone & Utilities	5,340	5,664	5,700	5,700	5,700	5,700	5,700
Shared Overhead	10,687	9,220	9,781	9,977	10,177	10,381	10,603
Total General	133,802	197,613	567,272	138,968	140,018	148,649	143,433
Total Expenditures	133,802	197,613	567,272	138,968	140,018	148,649	143,433
Revenue less Expenditures	(3,414)	(646)	4,819	(15,307)	(4,000)	(11,000)	(4,000)
Transfers from Reserves	27,000	27,000	7,457	15,307	4,000	11,000	4,000
Capital Expenditures	(21,474)	(10,951)	(12,276)				
Surplus (Deficit)	2,112	15,404					
Reserve Funds		101,754					

Date: February 3, 2020
Submitted by: Kevin Paterson, Environmental Services Manager
Service Name: Central Solid Waste
Service Purpose: To provide solid waste management services for the businesses and residents of the Central Subregion.
Participants: Cranbrook, Kimberley, Electoral Areas B,C and E

Operational Items:

- DOCP and Conformance Review \$75,000
- Legacy Sites Review \$15,000 (includes Greenbay Closure Plan carried over from 2019)
- Crush concrete pile at Central Landfill, \$75,000
- Food waste reduction education promotion \$9,000.

Capital Items:

- Septage Basin construction in Area B \$388,993 (project carried over from 2019 and 100% funded through Community Works Fund grant).
- Operations Maintenance Service Vehicle \$60,000
- Transtor Bin Replacement \$93,000 and ADC Plates for Central Landfill \$40,000.
- Central Landfill Scale Software/ Hardware, \$50,000 (\$35,000 carried over from 2019).
- Organics Infrastructure Program – establishment of composting infrastructure in the Central Subregion. Total Project amount \$999,480 with Federal / Provincial funding contribution of \$666,320. Seeking outside funding partners for additional \$166,580 and balance from the Service \$166,580.

CFO Comments:

- No tax increase required in 2020 and 3.8% increase projected for 2021, depending on operating surplus in 2020.
- Recommend utilizing a portion of 2019 surplus to transfer an additional \$135,000 to the Kimberley Landfill Closure Reserve.
- Recommend utilizing Recycling Reserve in the amount of \$16,667 in 2020 and \$150,000 in 2021 for the proposed Organics Composting Facility, assuming a funding partner for the other \$150,000 is found.
- The market for recycled materials continued to weaken in 2019 and the cost per tonne increased to \$346 in December (contract cost per tonne was \$275). This has resulted in increased recycling costs in all three subregions.



**Central Solid Waste
Five Year Financial Plan
With Revenues and Expenditures
For the Twelve Months Ending Tuesday, December 31, 2019
2/3/2020**

	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
<u>Revenue</u>							
Requisition	\$3,659,231	\$3,659,231	\$3,659,231	\$3,798,000	\$3,876,000	\$3,956,000	\$4,037,000
Payments in Lieu of Taxes		6,859					
Provincial Grants			66,320	600,000			
Local Government Grants & Regional Transfers	408,500	21,507	414,073	158,500	8,500	8,500	8,500
Fees & Charges	755,900	916,363	788,000	788,000	796,000	796,000	796,000
Interest	9,000	20,000	9,000	9,000	9,000	9,000	9,000
Prior Period Surplus	813,064	818,507	1,013,000	248,000	170,000	170,000	170,000
Total Revenue	5,645,695	5,442,467	5,949,624	5,601,500	4,859,500	4,939,500	5,020,500
<u>Expenditures</u>							
Legislative	5,000	6,314	647	600	1,011	1,047	51
Salaries & Benefits	270,896	301,382	299,236	305,676	310,550	316,486	322,679
Administration & Overhead	78,680	50,545	96,480	78,230	76,630	77,330	78,275
Operations & Maintenance	3,304,500	2,913,408	3,365,327	3,322,460	3,335,960	3,362,460	3,317,460
Vehicle & Hauling Costs	453,000	426,277	473,000	473,000	473,000	473,000	473,000
Consulting & Professional Services	51,000	44,847	115,000	35,000	25,000	25,000	25,000
Telephone & Utilities	19,000	17,183	19,100	19,700	19,700	19,700	19,700
Interest	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Shared Overhead	42,619	45,681	40,028	40,834	41,649	42,477	43,335
Total General	4,234,695	3,815,637	4,418,818	4,285,500	4,293,500	4,327,500	4,289,500
Total Expenditures	4,234,695	3,815,637	4,418,818	4,285,500	4,293,500	4,327,500	4,289,500
Revenue less Expenditures	1,411,000	1,626,831	1,530,806	1,316,000	566,000	612,000	731,000
Transfers to Reserves	(566,000)	(566,000)	(701,000)	(566,000)	(566,000)	(566,000)	(731,000)
Transfers from Reserves	50,000	50,000	16,667	150,000			
Capital Expenditures	(495,000)	(44,907)	(731,473)	(900,000)		(46,000)	
Surplus (Deficit)	400,000	1,065,924	115,000				
Operating Reserve		478,319					
Landfill Reserves		2,093,315					
Landfill Closure Reserves		3,288,936					



**Central Solid Waste
Five Year Financial Plan
With Revenues and Expenditures
For the Twelve Months Ending Tuesday, December 31, 2019
2/3/2020**

	<u>2019</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>
Recycling Reserve		1,237,482					

Date: February 3, 2020
Submitted by: Holly Ronnquist, CFO
Service Name: Public Library Grants-In-Aid Service
Service Purpose: To assist in funding library services in the RDEK Region (except Cranbrook)
Participants: All municipalities and Electoral Areas, except Cranbrook and Area C

Operational Items:

- The Public Library Grants-In-Aid Service funding is divided into three subregions. The Columbia Valley Subregion which includes Invermere, Radium Hot Springs, Canal Flats and Areas F & G. The Central Subregion includes Kimberley and Electoral Area E. The Elk Valley Subregion includes Fernie, Sparwood, Elkford and Areas A & B. Property owners within each Subregion are taxed only for library grants provided in their Subregion.
- The budgets for all three Subregions include a 2% inflationary increase.
- During 2019 budget deliberations, the Board granted an increase of \$11,000 to the Invermere Public Library and \$11,000 to the Radium Public Library and the RDEK amended the Library Grants in Aid Bylaw to increase the Columbia Valley maximum funding to \$213,000.
- The RDEK has received requests from the Invermere Public Library for a further increase of \$15,385 and the Radium Public Library for a further increase of \$24,953 in the 2020 budget.

Capital Items:

- None.

CFO Comments:

- Overall tax increase of \$45,428 = 16.1% and reflects 2% inflationary increases plus requests for additional increases of \$15,385 for the Invermere Public Library and \$24,953 for the Radium Hot Springs Public Library. The Invermere and Radium requests make up \$40,338 = 14.3% of the overall increase = \$3 on the average residential property.
- Approval of Invermere and Radium Public Library requests will result in 90% of the new bylaw maximum being allocated.



**Libraries Grant-In-Aid
Five Year Financial Plan
With Revenues and Expenditures
For the Twelve Months Ending Tuesday, December 31, 2019
2/3/2020**

Revenue

Requisition	\$282,152
Payments in Lieu of Taxes	1,105
Local Government Grants & Regional Transfers	5,250
Prior Period Surplus	2,562
Total Revenue	289,964

Expenditures

Salaries & Benefits	1,770
Administration & Overhead	1,100
Grants	286,893
Shared Overhead	201
Total General	289,964

Total Expenditures

Revenue less Expenditures

Surplus (Deficit)

	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Requisition	\$282,152	\$282,153	\$327,580	\$336,380	\$342,213	\$349,166	\$356,256
Payments in Lieu of Taxes		1,105					
Local Government Grants & Regional Transfers	5,250	6,480	6,470	6,470	6,470	6,470	6,470
Prior Period Surplus	2,562	2,562	2,158				
Total Revenue	289,964	292,300	336,208	342,850	348,683	355,636	362,726
Salaries & Benefits	1,770	2,005	1,874	1,912	1,948	1,989	2,027
Administration & Overhead	1,100	945	1,100	1,100	1,100	1,100	1,100
Grants	286,893	286,893	332,968	339,566	345,358	352,264	359,310
Shared Overhead	201	299	266	272	277	283	289
Total General	289,964	290,141	336,208	342,850	348,683	355,636	362,726
Total Expenditures	289,964	290,141	336,208	342,850	348,683	355,636	362,726
Revenue less Expenditures		2,158					
Surplus (Deficit)		2,158					