

Date: February 3, 2020
Submitted by: Kevin Paterson, Environmental Services Manager
Service Name: Central Solid Waste
Service Purpose: To provide solid waste management services for the businesses and residents of the Central Subregion.
Participants: Cranbrook, Kimberley, Electoral Areas B,C and E

Operational Items:

- DOCP and Conformance Review \$75,000
- Legacy Sites Review \$15,000 (includes Greenbay Closure Plan carried over from 2019)
- Crush concrete pile at Central Landfill, \$75,000
- Food waste reduction education promotion \$9,000.

Capital Items:

- Septage Basin construction in Area B \$388,993 (project carried over from 2019 and 100% funded through Community Works Fund grant).
- Operations Maintenance Service Vehicle \$60,000
- Transtor Bin Replacement \$93,000 and ADC Plates for Central Landfill \$40,000.
- Central Landfill Scale Software/ Hardware, \$50,000 (\$35,000 carried over from 2019).
- Organics Infrastructure Program – establishment of composting infrastructure in the Central Subregion. Total Project amount \$999,480 with Federal / Provincial funding contribution of \$666,320. Seeking outside funding partners for additional \$166,580 and balance from the Service \$166,580.

CFO Comments:

- No tax increase required in 2020 and 3.8% increase projected for 2021, depending on operating surplus in 2020.
- Recommend utilizing a portion of 2019 surplus to transfer an additional \$135,000 to the Kimberley Landfill Closure Reserve.
- Recommend utilizing Recycling Reserve in the amount of \$16,667 in 2020 and \$150,000 in 2021 for the proposed Organics Composting Facility, assuming a funding partner for the other \$150,000 is found.
- The market for recycled materials continued to weaken in 2019 and the cost per tonne increased to \$346 in December (contract cost per tonne was \$275). This has resulted in increased recycling costs in all three subregions.



**Central Solid Waste
Five Year Financial Plan
With Revenues and Expenditures
For the Twelve Months Ending Tuesday, December 31, 2019
2/3/2020**

	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
<u>Revenue</u>							
Requisition	\$3,659,231	\$3,659,231	\$3,659,231	\$3,798,000	\$3,876,000	\$3,956,000	\$4,037,000
Payments in Lieu of Taxes		6,859					
Provincial Grants			66,320	600,000			
Local Government Grants & Regional Transfers	408,500	21,507	414,073	158,500	8,500	8,500	8,500
Fees & Charges	755,900	916,363	788,000	788,000	796,000	796,000	796,000
Interest	9,000	20,000	9,000	9,000	9,000	9,000	9,000
Prior Period Surplus	813,064	818,507	1,013,000	248,000	170,000	170,000	170,000
Total Revenue	5,645,695	5,442,467	5,949,624	5,601,500	4,859,500	4,939,500	5,020,500
<u>Expenditures</u>							
Legislative	5,000	6,314	647	600	1,011	1,047	51
Salaries & Benefits	270,896	301,382	299,236	305,676	310,550	316,486	322,679
Administration & Overhead	78,680	50,545	96,480	78,230	76,630	77,330	78,275
Operations & Maintenance	3,304,500	2,913,408	3,365,327	3,322,460	3,335,960	3,362,460	3,317,460
Vehicle & Hauling Costs	453,000	426,277	473,000	473,000	473,000	473,000	473,000
Consulting & Professional Services	51,000	44,847	115,000	35,000	25,000	25,000	25,000
Telephone & Utilities	19,000	17,183	19,100	19,700	19,700	19,700	19,700
Interest	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Shared Overhead	42,619	45,681	40,028	40,834	41,649	42,477	43,335
Total General	4,234,695	3,815,637	4,418,818	4,285,500	4,293,500	4,327,500	4,289,500
Total Expenditures	4,234,695	3,815,637	4,418,818	4,285,500	4,293,500	4,327,500	4,289,500
Revenue less Expenditures	1,411,000	1,626,831	1,530,806	1,316,000	566,000	612,000	731,000
Transfers to Reserves	(566,000)	(566,000)	(701,000)	(566,000)	(566,000)	(566,000)	(731,000)
Transfers from Reserves	50,000	50,000	16,667	150,000			
Capital Expenditures	(495,000)	(44,907)	(731,473)	(900,000)		(46,000)	
Surplus (Deficit)	400,000	1,065,924	115,000				
Operating Reserve		478,319					
Landfill Reserves		2,093,315					
Landfill Closure Reserves		3,288,936					



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	<u>2019</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>
Recycling Reserve		1,237,482					