Regional District of East Kootenay

2020 Budget Information Report

February Board

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Date: February 3, 2020
Submitted by: Kevin Paterson, Environmental Services Manager
Service Name: Columbia Valley Solid Waste
Service Purpose: To provide solid waste management services for the businesses and residents of the Columbia Valley.
Participants: Radium, Invermere, Fairmont Canal Flats, Jumbo and Electoral Areas F and G.

Operational Items:

- Landfill DOCP update $85,000, carried over from 2019.
- Purchase of cover material for daily operations $100,000
- Fairmont Transfer Station access paving $50,000
- Greening of landfill slopes as per resident's request $18,000
- Increase to hauling costs associated with rural transfer stations $50,000
- Transfer Station investigation $25,000 as identified in the SWMP to better serve CV residents. Location investigation and operations review as part of investigation.

Capital Items:

- $35,000 budgeted for the establishment and operation of the DOI Recycle BC Depot (Satellite location) in order to capture greater volume of recyclables. Staff conducting investigation and discussions with DOI.
- New weigh scale software $16,000 carried over from 2019.
- Organics Infrastructure Program – establishment of composting infrastructure in the Columbia Valley. Total Project amount $999,480 with Federal / Provincial funding contribution of $666,320. Seeking outside funding partners for additional $166,580 and balance from the Service $166,580.

CFO Comments:

- Taxation increase of $291,213 = 23.3% = $21 for the average residential property required to fund the service in 2020 and a further 21.9% increase required in 2021 pending operational results in 2020.
- **Decision required** on District of Invermere request to increase Invermere Transfer Station grant from $50,000 to $120,000 = 5.6% increase or $5 for the average residential property (currently included in overall tax increase of 23.3%).
- Did not need to transfer $363,926 from Operating Reserve in 2019. Utilizing Operating Reserve in 2020 at $376,624 to minimize tax increase.

- 2021 tax increase includes CV Solid Waste share of the proposed Organics Composting Facility of $150,000, assuming a funding partner for the other $150,000 is found.
- Short term borrowing of $250,000 in 2021 for potential construction of Invermere/Radium transfer stations, debt and interest payments to be made between 2022 and 2024.
- The market for recycled materials continued to weaken in 2019 and the cost per tonne increased to $346 in December (contract cost per tonne was $275). This has resulted in increased recycling costs in all three subregions

Regional District of East Kootenay

CV Solid Waste
Five Year Financial Plan
With Revenues and Expenditures
For the Twelve Months Ending Tuesday, December 31, 2019
2/3/2020

	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Revenue							
Requisition	$1,249,787	$1,249,787	$1,541,000	$1,879,000	$1,915,000	$1,955,000	$1,994,000
Payments in Lieu of Taxes	1,000	568	1,000	1,000	1,000	1,000	1,000
Provincial Grants			66,320	600,000			
Local Government Grants & Regional Transfers	57,000	65,668	80,080	213,500	63,500	63,500	63,500
Fees & Charges	195,600	493,904	260,640	260,640	260,640	260,640	260,640
Interest	1,000	3,000	1,000	1,000	1,000	1,000	1,000
Prior Period Surplus	125,912	122,940	60,394	75,000	75,000	75,000	75,000
Total Revenue	**1,630,299**	**1,935,867**	**2,010,434**	**3,030,140**	**2,316,140**	**2,356,140**	**2,395,140**
Expenditures							
Legislative	5,000	6,314	1,000	1,000	1,000	1,000	1,000
Salaries & Benefits	153,182	134,737	170,046	173,007	177,206	179,931	183,393
Administration & Overhead	62,381	39,959	55,381	55,981	55,595	56,195	56,795
Operations & Maintenance	1,183,707	1,141,052	1,423,680	1,342,720	1,391,089	1,460,438	1,460,438
Vehicle & Hauling Costs	312,500	355,537	362,500	362,500	373,500	373,500	373,500
Consulting & Professional Services	102,500	78,983	95,000	30,000	26,000	26,000	26,000
Grants	50,000	50,000	120,000	120,000	120,000	120,000	120,000
Telephone & Utilities	7,500	6,986	8,000	8,500	9,100	9,100	9,650
Interest	3,000	3,000	3,000	3,000	8,750	7,600	5,500
Shared Overhead	23,963	16,377	22,971	23,432	23,900	24,376	24,864
Total General	***1,903,733***	***1,832,946***	***2,261,578***	***2,120,140***	***2,186,140***	***2,258,140***	***2,261,140***
Total Expenditures	**1,903,733**	**1,832,946**	**2,261,578**	**2,120,140**	**2,186,140**	**2,258,140**	**2,261,140**
Revenue less Expenditures	**(273,434)**	**102,921**	**(251,144)**	**910,000**	**130,000**	**98,000**	**134,000**
Debt Principal Repayment					(75,000)	(75,000)	(75,000)
Short-term Borrowing				250,000			
Transfers to Reserves	(10,000)	(10,000)	(10,000)	(10,000)	(55,000)	(23,000)	(59,000)
Transfers from Reserves	363,926		376,624				
Capital Expenditures	(46,667)	(32,527)	(115,480)	(1,150,000)			
Surplus (Deficit)	**33,825**	**60,394**					

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	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Operating Reserve		376,624					
Landfill Reserves		1,761,500					