



Five Year Financial Plan
With Revenues and Expenditures
For the Twelve Months Ending Tuesday, December 31, 2019
2/5/2020

	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
<u>Revenue</u>							
Requisition	\$18,280,711	\$18,280,711	\$19,249,481	\$20,771,922	\$21,177,447	\$21,563,154	\$22,084,566
Parcel Taxes	1,424,602	1,419,913	1,429,065	1,569,478	1,593,728	1,599,651	1,613,651
Payments in Lieu of Taxes	874,727	909,851	821,927	723,927	728,927	698,927	708,927
Federal Grants				15,000	2,175,000		
Provincial Grants	5,575,237	2,901,494	5,891,250	2,679,940	242,440	242,440	242,440
Local Government Grants & Regional Transfers	7,888,780	6,164,665	7,447,106	5,384,953	4,854,453	4,854,453	4,854,453
Fees & Charges	3,870,746	5,240,673	4,319,303	4,419,039	4,430,867	4,491,045	4,465,983
Interest	379,250	703,683	379,250	379,250	379,250	379,250	379,250
Total Revenue	38,294,053	35,620,991	39,537,382	35,943,509	35,582,112	33,828,920	34,349,270

Expenditures

General Administration	1,697,370	1,566,057	1,714,798	1,715,803	1,717,539	1,791,165	1,781,030
Electoral Area Administration	3,208,833	2,209,385	2,449,845	1,481,602	1,569,560	1,535,320	1,576,067
EV Tax Sharing	803,376	110,919	1,182,917	105,005	105,096	105,188	105,282
CBT Admin	60,995	60,749	60,087	59,876	59,876	59,876	59,876
DGIA	330,560	168,949	328,715	225,768	206,575	201,575	200,325
Municipal Fiscal Services	4,554,291	4,540,372	4,554,291	4,554,291	4,554,291	4,554,291	4,554,291
Building Inspection	973,345	836,188	959,300	973,300	991,300	1,011,300	1,030,300
Fireworks Regulation	259	26	26	27	27	27	29
Noise Control	16,446	5,439	16,705	16,826	17,000	17,100	17,220
Animal Control	64,689	45,483	62,476	62,588	62,700	62,800	62,900
Unsightly Premises Regulation	43,672	37,451	38,620	38,925	39,236	39,553	39,920
Windermere Fire	487,922	442,383	505,809	492,458	499,530	508,210	515,863
Fairmont Fire	286,862	234,487	295,015	265,820	272,331	288,374	284,296
Panorama Fire	364,659	281,494	333,975	325,248	329,860	332,934	334,269
Edgewater Fire	170,098	135,023	168,921	168,814	171,273	172,912	175,101
Jaffray Fire	325,971	309,548	338,028	331,440	338,940	344,440	348,940
Baynes Lake Fire	179,464	170,940	188,432	182,600	185,600	186,600	187,600
Hosmer Fire	124,538	116,705	126,872	127,641	129,500	130,500	131,500
Elko Fire	201,559	176,418	208,435	205,437	207,870	209,870	211,870
Cranbrook Rural Fire	814,653	811,474	843,685	875,287	908,065	942,075	977,483
Fernie Rural Fire	336,498	335,841	354,411	622,040	390,064	409,638	430,115
Upper EV Fire	62,188	63,700	114,063	116,180	118,448	120,787	83,197
Invermere Rural Fire	55,335	49,743	55,505	59,603	60,634	61,667	62,702



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Wilmer/Toby Bench Fire	37,265	31,921	38,089	39,390	39,917	40,448	40,979
Radium Resort/Dry Gulch Fire	46,556	42,520	50,169	50,078	51,005	51,962	52,947
Brownsville Fire	4,246	3,542	4,717	4,208	4,287	4,371	4,454
CV Emergency Program	117,643	111,977	127,487	130,816	128,389	137,710	131,039
Central Emergency Program	133,802	197,613	567,272	138,968	140,018	148,649	143,433
EV Emergency Program	119,964	100,859	133,334	134,897	136,000	138,000	139,500
E911	393,823	348,610	411,723	462,050	479,227	492,227	497,227
Fairmont Creek Flood Control	158,340	176,610	97,230	80,943	22,000	21,350	67,991
Area A Flood Control	97,172	49,008	127,798	73,525	75,894	36,276	38,697
CV Conservation Program	218,648	174,505	124,259	124,341	124,379	124,439	124,504
Invasive Plant Management	99,027	80,123	101,157	101,865	104,910	104,970	106,591
Access Guardian Program	60,808	327	60,822	60,843	60,861	60,878	60,894
Mosquito Control	131,347	90,852	104,173	140,014	145,455	145,100	145,251
CV Solid Waste	1,903,733	1,832,946	2,261,578	2,120,140	2,186,140	2,258,140	2,261,140
Central Solid Waste	4,234,695	3,815,637	4,418,818	4,285,500	4,293,500	4,327,500	4,289,500
EV Solid Waste	2,254,002	2,052,815	2,245,237	2,274,602	2,277,602	2,315,602	2,358,602
Area A Septage	43,882	21,961	58,267	25,819	45,869	25,924	25,478
EV Victim Assistance	63,072	27,691	65,885	66,147	66,471	66,808	67,148
Tie Lake Water Level Control	7,523	10,820	7,095	6,601	7,154	5,714	5,818
Rosen Lake Water Level Control	32,529	10,660	9,314	4,700	4,813	4,928	5,046
Lazy Lake Water Level Control	1,400	1,717	22,686	1,872	1,471	1,786	1,844
Broadband	116,618	115,589	116,261	116,277	116,292	116,310	116,329
EV Airport	61,406	46,790	47,540	61,913	38,290	63,695	51,077
Area B Cemeteries	663	130	477	486	495	506	516
Area C Cemeteries	1,279	490	686	703	713	729	743
Area E Cemeteries	1,463	847	1,477	1,536	1,595	1,656	1,717
Area F Cemeteries	27,423	28,859	26,183	31,697	32,209	32,726	33,237
Planning	1,348,788	1,101,369	1,253,457	969,400	985,400	958,900	977,900
CV Economic Development	405,433	257,829	775,218	342,050	259,842	260,141	260,459
Area A Economic Development	478	43	435	524	546	571	594
Area B Economic Development	3,235	71	3,218	3,224	3,208	3,250	3,250
Area C Economic Development	83,917	146	103,771	20,000	20,000	20,000	20,000
Area E Economic Development	87,404	232	204,982	4,987	5,003	5,000	5,000
Area F Economic Development	13,757	98	13,659	13,680	13,680	13,680	13,680
Area G Economic Development	1,680	20	703	719	732	747	762
Moyie Street Lighting	5,723	6,036	5,729	5,898	6,071	6,253	6,434
Wardner Street Lighting	4,003	4,210	4,009	4,124	4,253	4,376	4,505
Elko Street Lighting	3,038	3,127	2,988	3,072	3,166	3,256	3,353
King-Cobham Street Lighting	4,142	4,341	4,128	4,253	4,377	4,512	4,645
Wilmer Street Lighting	6,758	7,132	6,760	6,964	7,166	7,381	7,593



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Windermere Street Lighting	15,356	16,261	15,348	15,803	16,277	16,762	17,265
Edgewater Street Lighting	15,069	15,957	15,058	15,514	15,978	16,453	16,946
Jaffray Intersection Lighting	5,500	4,568	4,640	4,531	4,994	5,020	5,070
CV Transit	170,567	138,499	180,689	215,375	232,375	243,375	254,875
EV Transit	141,542	131,388	157,031	170,587	191,340	200,404	209,866
CV Recreation	1,227,917	1,149,625	1,406,577	1,280,577	1,442,100	1,321,077	1,269,077
Edgewater Recreation	46,797	43,354	48,932	46,185	46,439	46,705	46,987
Regional Parks	448,041	361,537	430,267	413,287	403,000	402,863	404,539
Electoral Area B Parks	19,278	11,977	37,858	43,996	31,681	31,838	31,973
Electoral Area C Parks	4,204	3,071	4,918	4,535	4,500	4,550	4,600
Electoral Area E Parks	68,984	57,134	48,730	36,500	37,100	36,400	37,000
Electoral Area F Parks	82,327	64,256	84,969	85,006	86,855	86,859	87,576
Electoral Area G Parks	7,890	5,669	7,860	7,749	8,145	8,040	8,441
Cranbrook Library Funding	183,889	178,220	192,264	185,483	188,762	192,109	195,521
Libraries Grant-in-Aid	289,964	290,141	336,208	342,850	348,683	355,636	362,726
Brisco Community Hall/Cemetery	11,607	11,518	11,507	11,517	11,523	11,532	11,540
Wilmer Community Club	7,546	7,602	9,414	9,322	9,330	9,337	9,345
Edgewater Sewer	128,606	102,550	146,400	114,509	125,986	116,197	119,054
Holland Creek Sewer	275,174	248,272	282,762	262,792	263,867	280,962	268,081
Baltac Sewer	144,961	106,390	160,658	123,023	122,696	120,508	120,464
Holland Creek Storm Sewer	1,024	1,024	1,024	1,024	1,024	1,024	1,024
CV Liquid Waste	275	97	179				
West Fernie Infrastructure Upgrades	12,013	6,729	3,333	1,641			
Holland Creek Water	250,362	221,636	238,195	231,162	229,859	231,005	232,790
Windermere Water	449,080	412,845	262,926	135,848	135,848	135,848	135,848
Elko Water	57,046	48,140	60,211	78,923	58,239	60,558	80,159
Moyie Water	50,809	55,599	60,715	53,941	57,696	72,416	53,128
Timber Ridge Water	33,603	43,802	64,849	29,243	29,243	29,243	29,243
Edgewater Water	238,832	193,395	263,670	184,992	208,019	210,833	188,577
Rushmere Water	94,474	79,113	97,790	97,446	97,356	99,441	99,554
Spur Valley Water	62,019	55,457	65,110	69,292	64,505	65,148	64,316
East Side Lake Windermere Water	487,098	432,355	786,517	836,250	834,268	820,618	896,669
Total Expenditures	32,532,122	27,966,005	33,996,331	30,034,308	30,141,403	30,335,434	30,512,307
Revenue less Expenditures	5,761,931	7,654,986	5,541,051	5,909,201	5,440,709	3,493,486	3,836,963
Debt Principal Repayment	(537,046)	(518,641)	(631,647)	(652,688)	(778,065)	(712,451)	(708,847)



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	<u>2019</u> <u>BUDGET</u>	<u>2019</u> <u>ACTUAL</u>	<u>2020</u> <u>BUDGET</u>	<u>2021</u> <u>BUDGET</u>	<u>2022</u> <u>BUDGET</u>	<u>2023</u> <u>BUDGET</u>	<u>2024</u> <u>BUDGET</u>
Debt Borrowing	1,927,140		3,298,870	304,000			
Transfers to Reserves	(2,425,245)	(2,669,908)	(3,418,369)	(3,220,248)	(2,957,294)	(3,590,131)	(3,768,892)
Transfers from Reserves	2,309,653	633,336	2,454,467	734,481	1,019,403	336,503	931,429
Capital Expenditures	(10,993,399)	(3,926,352)	(12,478,019)	(4,234,547)	(3,397,788)	(180,210)	(829,620)
Prior Period Surplus	6,110,350	6,008,858	7,039,763	2,645,091	2,386,231	2,606,072	2,844,799
End of Year Surplus	2,153,384	7,182,280	1,806,116	1,485,290	1,713,196	1,953,269	2,305,832